

Appointment Negotiations

Heisenberg-Vernetzungstreffen

RAin (Syn.) Katharina Helmig

Bonn, 4 December 2025

Appointment Negotiations - Procedure



- Offer of professorship ("Ruf")
- Thanks
- Decentralised preliminary talks
- Preperation of concept paper and salary letter
- Negotiation date(s) and appointment negotiations on staffing, equipment and salary
- Written offer
- In individual cases: Re-negotiations
- Conclusion of the negotiations (accepting or declining the offer)

Granting the offer of professorship ("Ruferteilung")



- Content of the offer (letter)
 - "I intend to appoint you.../I have the intention to offer you..."
 - Possibly with set deadline
- Legal nature of the offer
 - No certainty of appointment!
 - Invitation to start negotiations
- "Winnability negotiations" ("Gewinnbarkeitsverhandlungen")

Items for negotiations



Department	Head of university	
 Tasks/performances of candidate in research/teaching/self-administration, promotion of early career researchers Equipment for professorship (staff, rooms, EDP, literature, initial equipment (start-up funds), travel resources, annual budget, performance oriented distribution of funds Start of service 	 Salary Status issues (civil servant -> for life, temporary or probationary; employment; health check, hiring age limits) Relocation costs Dual Career 	

Preparation of the concept paper



... informative, structured, not too long (!)

- Concept paper for head of university; hand-in after having talked with department
- Concept paper as attachment to salary letter
- Lays out plans in research and teaching and corresponding equipment requirements

Concept paper - Why?



- Discussion basis for the negotiations
- Positioning in research, teaching, etc.
- Self-promotion (qualifications, networking, internationality, third-party funding experience/competence, publication visibility, etc.)
- Documentation of detailed knowledge of local conditions

What for?

... to achieve the best possible equipment and salary!

Concept paper - How to prepare?



First step:

Obtain information on:

- Local framework conditions of the professorship; e.g. extent of current equipment, position of the professorship within the department, requirements and ideas of the department regarding thematic orientation and range of tasks, possibilities for cooperation
- Profile and/or structural/development plans of the department
- Target agreements between department/university and state

Concept paper - How to prepare?



Second step:

Preparation of the concept

- Basic structure:
 - Introduction (profile and classification of the professorship and own subject, own academic qualifications/achievements and fit)
 - Innovation potential (needs)
 - Specific projects in research, teaching, etc. ("added value" for the location, point to "unique selling points")
 - Equipment requirements
 - Other (research sabbatical ("Forschungssemester"), teaching load, title of the professorship ("Denomination"))

W Pay Scale - Basic salary



Basic salary as minimum salary (as of November 2025)

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W 2: 6.732,58 € (Saarland), 7.451,06 € (Ba-Wü)
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W 3: 7.809,22 € (Saarland), 8.429,84 € (Ba-Wü)

- Overview of the salary tables found under " DHV W-Portal")
- Participates in general salary adjustments ("dynamisiert")
- Fully pensionable ("ruhegehaltfähig")
- Family bonus
- If applicable: special payments ("Christmas bonus")

Salary table (as of November 2025)



Besoldung	W1	W 2	W3
Bund ¹⁾	5.524,76	6.812,67	7.589,39
Baden-Württemberg	5.960,63	7.451,06	8.429,84
Bayern ²⁾	5.538,75	6.824,23	8.038,92
Berlin	5.432,93 [*]	7.088,87	8.086,42
Brandenburg	5.445,67	7.114,57	8.407,12
Bremen**	5.321,74	6.029,67	7.247,15
Hamburg**	5.361,94	6.070,86	7.290,01
Hessen ³⁾	5.276,08	6.623,84	7.344,45
Mecklenburg-Vorpommern	5.292,82	6.732,92	7.813,33
Niedersachsen	5.377,20	6.914,90	7.503,91
Nordrhein-Westfalen	5.409,21	7.051,97	7.767,45
Rheinland-Pfalz	5.603,15	6.777,04	7.661,69
Saarland	5.299,22	6.732,58	7.809,22
Sachsen 4)	5.567,90 ***	6.825,55	7.689,59
Sachsen-Anhalt	5.390,72	7.026,23	7.776,55
Schleswig-Holstein	5.362,51	6.965,27	7.859,13
Thüringen	5.452,84	7.000,61	7.891,75

Federal specifics



- Basic benefit ("Grundleistungsbezug/Mindesleistungsbezug") in Bremen (827,55 €) and Hamburg (826,17 €)
- Special payment ("Sonderzahlung"), so-called Christmas bonus, e.g. 60% of one month's salary in Hesse (distributed over 12 months x 5%); 65 % in Bavaria
- Experience levels ("Erfahrungsstufen") at the federal level and in Bavaria, Hesse and Saxony

W Pay Scale - Bonuses



In addition to the basic salary, the following may be granted:

- Appointment bonus on the occasion of appointment negotiations ("Berufungsleistungsbezüge")
- Retention bonus on the occasion of retention negotiations ("Bleibeleistungsbezüge")
- **Special performance bonus** for special achievements in research, teaching, art, further education, promotion of up-and-coming academics, etc. ("Besondere Leistungsbezüge")
- Functional performance bonus for the taking over functions and special tasks ("Funktionsleistungsbezüge")
- Research and teaching allowances in the case of raising third party funds from (private) third parties for research and teaching projects ("Forschungs- und Lehrzulage")

W Pay Scale - Goal



- Negotiation target
 - Negotiation of appointment bonus which is granted permanently, is taking part in general salary adjustments and is pensionable
- Also possible:
 - Fixed-term appointment bonus with an option to extend term, linked to target agreement
 - Fixed-termin appointment bonus without option to extend
 - One-off payment

Salary expectations



- Important: different constellations (first-time offer, multiple offers, higher current salary, ...)
- Increase their interest in winning you for the professorship
- Burden of justification (especially for first-time offer)
 - Qualifications, third-party funding successes/potential, publications, visibility, evaluation results, reputation, prices (nominations/wins)...
 - Unique selling points
- Tactical/strategic considerations (competitive offers/market situation...?)
- Target agreements?

Drafting the salary letter



- Salary letter for head of university (approx. 2 pages)
- Send concept paper as attachment to salary letter
 - University wants to develope performance-oriented salary concept for negotiations based on the qualifications/achievements/future plans laid-out in concept paper
- Structure of the salary letter
 - Personal address to head of university
 - Achievements/qualifications/unique features
 - Financial/legal starting position (own salary/permanent position...)
 - Further information on reputation/market value (e.g. parallel offers/opportunities for development)
 - Salary expectations

Negotiations



Present your own market value convincingly

- "Added value"/interest in winning you for the professorship
- Unique selling points
- Special competences/qualification/knowledge

"You don't get what you're worth, you get what you negotiate for!"

Negotiations with head of university



- Concept paper and salary letter as basis for the negotiations
- Good preparation
- Presentation of oneself and plans for professorship
- Negotiating equipment and own salary
- Approach negotiations in constructive manner
- Willingness to compromise

Results and written offer



- Appointment agreements/commitments
 - **Content** (e.g. rights, duties, commencement of service, salary, equipment, "residency obligations", exercise of secondary employment, research semester, teaching load, dual career, etc.
 - Please note that deadlines may apply! ("Please inform me by.../within three weeks whether you accept the appointment.")
 - Binding nature of the content as opposed to promises to make effort and acknowledgment of need

Status



Civil Servantship

- Appointment age limits
 - Different regulations in the states ("Bundesländer"); 47 to 55 years
 - Exceptions/discretion possible (deepending on the state)
- Suitability under civil service law
 - Certificate of good conduct ("Führungszeugnis")
 - Health suitability ("Gesundheitliche Eignung")

Employment relationship

Employment contract under civil law (compulsary social insurance contributions!)

Conclusion



- Find out about the relevant regulations under higher education and state law
- Inform yourself about:
 - General conditions on site
 - Profile of the university/department/institute
 - Structural and development plans
- Remember and observe deadline
- Communicate empathetically and confidently!

Get advise!



Thank you for your attention and good luck on your career paths!

RAin (Syn.) Katharina Helmig Justitiarin Hochschul- und Beamtenrecht helmig@hochschulverband.de Telefon: 0228/90266-29